



Financial Report

SEPTEMBER 2024

Table of Contents

Key Highlights	3-5
Executive Summary	6-8
Financial Sustainability	9
Income Statement	10
Balance Sheet	11
Statement of Cash Flows	12
Rates in Arrears	13-15

Key Highlights

This report provides a summary of the financial Performance of the Yarra Ranges Council as at the 30th September 2024

Area	RAG	Key Message	Slide #
YTD Underlying Result	●	<p>+\$16.2m Favourable variance to Budget. Due to:</p> <ul style="list-style-type: none"> - 24/25 grant commission funding paid earlier than Budget (+\$11.6m) - Unbudgeted grant carry forwards favourable impact (+\$1.9m) - Materials and services tracking favourably to Budget (-\$4.5m), excluding Storm impacts, which are offset by Storm accrued grant income 	7
Annual Forecast	●	<p>-\$5-6m Unfavourable variance to Budget anticipated on latest review (subsequent to Financial reporting):</p> <p>Downsides: \$5m asset write offs (not budgeted, non-cash impact), \$2.6m interest (borrowing / income due to cash position)</p> <p>Upsides: +\$1m Grants commission funding \$1m than budgeted \$16.9m Vs \$17.9m.</p>	7
Internal financing	●	Net Operating Cashflow/Net capital expenditure: Unfavourable due to timing of rate collections and capital expenditure. This will even out as the year progresses.	9
Liquidity	●	Current Assets / Current Liabilities: Favourable showing for every dollar of current liabilities there is 1.42 of assets to cover.	9
Vacancy/FTE	●	As detailed in slide 15-16 there are vacancies in the following Directorates/Departments: Communities \$0.2m - Community Support Built Environment and Infrastructure \$0.2m - Infrastructure Services, Recreate, Parks and Facilities, Design and Delivery Planning & Sustainable Futures \$0.5m - Planning and Building, Resilient Environment, Design and Place, Strategic Projects	14-16
Capital Expenditure	●	Forecasted expenditure is on track noting that YTD \$11.7m has been spent of the adopted budget of \$13.1m YTD. Underspend of \$1.4m due to delays in Trails \$1.1m, Roads \$1m, Resilient Buildings \$1.2m offset by overspends in Pinks Reserve \$0.8m, Roads rehabilitation \$0.3m and Play/Sports \$0.3m.	28-33
Rates in arrears	●	Currently \$29.1m from prior to 2024/2025.	34-36

Under / Over Impacts: Income (\$'000)

Income Statement Category	Explanation Summary	Full Year Variance	Explanation Detail
Statutory Fees & Fines	Planning Statutory Fees	-\$0.4m	Planning application income 28% down YTD
Grants Operating	1. Grant Commission Funding 2. Grants Income Carry Forward	+\$1.0m +\$1.7m	1. 24/25 Grant funding advised (\$17.9m), Budget was assumed to be 25/26 funding received at end of year (\$16.9m). 2. Grant income from 23/24 year carried forward, but not budgeted. Will be offset by expenditure not spent in 23/24, to now be spent in 24/25 (see Unders/Overs – Expenditure)
Other Income	Interest on Investments	-\$0.5m	Investments expected to be utilised to reduce borrowing requirements. Interest Forecast \$0.8m, Budget \$1.3m
NEW INCOME	<i>New Revenue opportunities to be advised</i>	+\$0.5m	<i>Opportunities with New Revenue initiative – paid parking etc</i>
TOTAL INCOME		+\$7.0m	

Under / Over Impacts: Expenditure (\$'000)

5

Income Statement Category	Explanation Summary	Full Year Variance	Explanation Detail
Employee Benefits	1. YR Connect – Employees	+\$1.6m	1. YR Connect – project completion date extended to Jun-25. ELT approved operational carry forward to FY2025, but not reflected in the Budget
	2. Annual leave / LSL	+\$0.3m	2. Annual leave – monthly adjustment entries running higher than budget. Forecast increased to \$1.9m, Budget \$1.6m
Materials & Services	1. YR Connect - Consulting	+\$0.3m	1. YR Connect – project completion date extended to Jun-25. ELT approved operational carry forward to FY2025, but not reflected in the Budget
	2. Operating Grant - Expenditure	+\$1.7m	2. Expenditure not spent in 23/24, to now be spent in 24/25 (see Unders/Overs – Income)
	3. Temporary Staff	+\$0.6m	3. Currently overspent by \$0.5m
	4. Natural Disaster	+\$0.5m	4. Two storm events to date, full cost expected to be \$5.2m (with 90% income recovery)
Finance Costs	Interest on Borrowings	+\$1.0m	Loans drawn down earlier than budgeted (due to reduced cash position)
Loss on Disposals (Asset Write Offs)	Write downs or write offs of assets (due to replacements etc)	+\$5.0	Additional write offs anticipated. No budget for asset write offs. No cash impact
SAVING INITIATIVES	1. Employee Benefits	-\$1.0m	Current full year forecast is showing savings as follows: Communities -\$2.9m, P&SF -\$1.6m, BE&I -\$0.8m but needs further review (\$5.3m total). Savings coming from works that were brought forward in 23/24, such as in facilities mgt need to be reflected in 24/25 forecast, FOGO bag saving not yet forecasted. Other opportunities to be established, ie consultancy, reactive works, non-contracted works.
	2. Materials & Services	-\$2.2m	
TOTAL EXPENDITURE		+\$12.5m	
TOTAL UNDERS / OVERS		+\$5.5m	

SAVINGS TO BE IDENTIFIED	-\$3.7
TOTAL UNDERS / OVERS	-\$5.5
TRUE MOVEMENT TOTAL	-\$9.2

Executive Summary – Operating Result

This report provides a summary of the financial Performance of the Yarra Ranges Council as at the 30th September 2024.

	September 2024				YTD September 2024				Annual Total			
	Actual \$'000	Budget \$'000	\$ variance \$'000	% variance	Actual \$'000	Budget \$'000	\$ variance \$'000	% variance	Forecast \$'000	Budget \$'000	\$ variance \$'000	% variance
Total Income	23,202	21,703	1,499	6.9%	78,727	63,180	15,547	24.6%	254,683	252,916	1,767	0.7%
Total Expenses	20,136	18,986	(1,150)	(6.1)%	57,125	56,108	(1,017)	(1.8)%	233,218	235,146	(1,929)	(0.8)%
Net Gain/(Loss) on Disposal	11	0	11	0.0%	96	0	96	0.0%	85	0	85	0.0%
Net Surplus/(Deficit)	3,077	2,717	360	(13.3)%	21,698	7,072	14,626	206.8%	21,550	17,769	3,781	21.3%
Operating (Underlying) Surplus/(Deficit)	850	948	(98)	(10.3)%	17,988	1,767	16,221	918.1%	388	(3,453)	3,841	(111.3)%

MTD Variance (Over/Under)	Explanation	YTD Variance	Explanation
Income: \$1.5m over budget	Over budget due to Operating grants received in August of \$2m for the Grant Commission Funding. Budgeted to be received in FY24 but received in FY25. Partially offset by \$0.8m in budgeted non monetary assets (gifted and found) not yet determined.	Income \$15.6m over budget	<ol style="list-style-type: none"> Operating Grants \$18m over budgeted due to the Grant Commission Funding being budgeted to be received in FY24 however was received in July and August 2024 Partially offset with Grants Capital being under budget by \$1.6m due to a delay in project milestones and unearned income not yet recognised.
Expenses: \$1.2m under budget	1. Materials and Services favourable by \$1.2m mainly due to the \$0.6m in Built Environment and Infrastructure directorate with underspend in contract management due to delays in timing of property and facilities management as well as \$0.6m underspend in the Planning and Sustainable Future directorate due to Nature with the phasing of the weed management due to seasonality.	Expenses over budget by \$1m	<p>Due to unbudgeted overspends</p> <ol style="list-style-type: none"> Employee benefits \$0.4m – due to the extension of YR Connect project, Materials and Services \$0.3m due to extension of contractor for the YR Connect Project \$0.3m due to depreciation and amortisation with the capitalisation of assets.
Operating/Underlying Surplus/(Deficit) \$0.1m under budget	Due to Capital Grants being added back to the net surplus of \$0.5m.	Operating/Underlying Surplus/(Deficit) \$16m over budget	\$16.2m due to the timing of the Operating Grant funding being received in July and August 2024 \$18m however budgeted for June 2024. Additional \$1.6m is due to the add back for Capital Grants.

Executive Summary – Balance Sheet & Cashflow

This report provides a summary of the Financial Position of the Yarra Ranges Council as at the 30th September 2024.

Balance Sheet - as at Aug 2024

\$'000	Actuals YTD (Aug 2024)	Actuals YTD (Aug 2023)	Adopted Budget (to Jun 2025)	Adopted Budget (to Jun 2024)
Total current assets	130,639	155,058	134,462	106,956
Total non-current assets	1,644,309	1,369,176	1,453,387	1,306,974
Total assets	1,774,948	1,524,234	1,587,849	1,413,930
Total current liabilities	95,724	127,232	110,922	94,300
Total non-current liabilities	38,049	10,351	40,112	40,291
Total liabilities	133,772	137,583	151,034	134,591
Net assets	1,641,176	1,386,652	1,436,815	1,279,339
Total equity	1,641,176	1,386,652	1,436,815	1,279,339
Working Capital	34,915	27,827	23,540	12,656

Statement of Cash Flows - as at Sep 2024

\$'000	Actuals YTD (Sep 2024)	Annual Budget (to Jun 2025)	Prior year (to Jun 2024)
Net cash provided by operating activities	495	63,026	4,595
Net cash used in investing activities	(12,045)	(77,696)	(71,090)
Net cash provided by (used in) financing activities	13,510	15,086	(5,413)
Net increase/(decrease) in cash and cash equivalents	1,960	416	(71,908)
Cash and cash equivalents at beginning of the financial year	24,742	78,242	96,650
Cash and cash equivalents	26,702	78,658	24,742

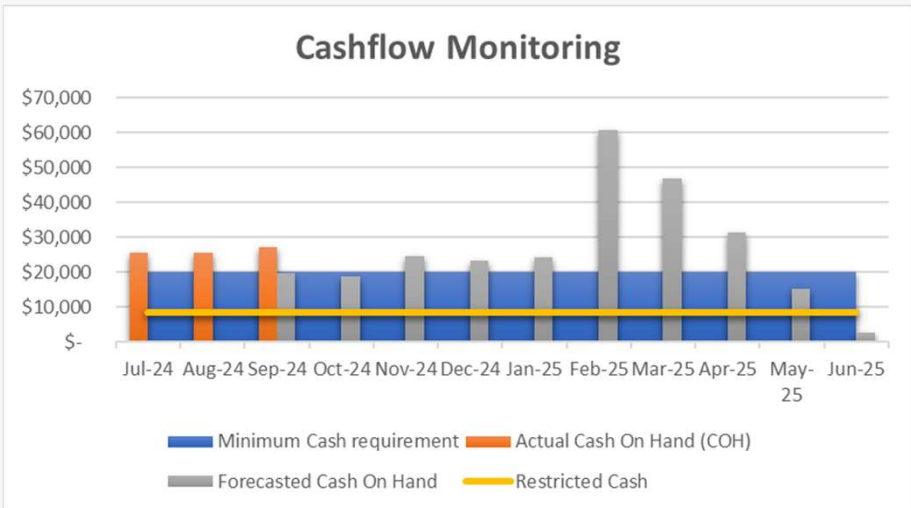
Executive Summary – Indicators

This report provides a summary of the Financial Position of the Yarra Ranges Council as at the 30th September 2024.

VAGO Performance Indicators as at Aug 2024								
Indicator	Measure					YTD Actual	Full year Budget	Ref
Net result	Net surplus (deficit) / Total revenue	Less than (1.0%)	(10%) to 0%	More than 0%	%	27.6%	7.0%	1
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	Less than 0%	0% to 5%	More than 5%	%	24.0%	(1.5%)	2
Liquidity	Current Assets / Current Liabilities	Less than 0.75	75% to 100%	More than 1.0	x	1.42	1.21	3
Unrestricted Liquidity	Current Assets (less restricted cash) / Current Liabilities	Less than 0.75	75% to 100%	More than 1.0	x	1.18	-	4
Internal financing	Net operating cashflow / Net capital expenditure	Less than 75%	75% to 100%	More than 100%	%	58.4%	81.1%	5
Indebtedness	Non current liabilities / Own sourced revenue	More than 60%	40% to 60%	40% or Less	%	76.7%	20.1%	6

- Net result – is revenue/income from transactions minus expenses from transactions, as a percentage of total revenue.** Full Year actual result remains positive due to a favourable result in operating grants.
- Adjusted underlying result – is the net result exclusive of capital grants and contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.** Full Year actual is favourable due to the increase in Operating Grants due to the timing of the grant funding received in FY25 budgeted for FY24. Budget is negative due to the adjusted result with the add back for Capital Grants budgeted and contributions of \$24m.
- Liquidity - The ability to pay liabilities due within the next 12 months. For every dollar of liabilities this ratio represents the cash and liquid assets to repay the debts when they fall due.**
- Unrestricted Liquidity - The ability to pay liabilities due within the next 12 months. A ratio of one or more means that an entity has more cash and liquid assets than short-term liabilities.** YRC is comfortable to meet short-term financial obligations after deducting restricted cash.
- Internal financing – The ability to finance capital works from net operating cashflow.** Actual result reflects low net cash inflows as capital expenditure is higher than the rate revenue collected, and grant funding received at this time of the year. The full year budget expects net capital expenditure to exceed net cash from operating activities due to timing of Operating grant funding received.
- Indebtedness - The ability to repay debt due after the next 12 months from own-sourced revenue (Total revenue excluding grants and contributions).** Full year actual and budget reflect Council's level of debt compared to own-sourced revenue generated. Due to timing of rate revenue and the operating grants received in July 2024 not budgeted this indicator is showing an unfavourable result however this will rectify as the year progresses and rate revenue exceeds grant revenue.

Financial Sustainability



Assumptions:

1. Minimum cash requirement is set at approximately \$20m being 2 months of operating expenditure.
2. Restricted Cash \$8.4m: Consists of \$4.4m of deposits held for Kinley Estate project and \$4m for FSPL.
3. Borrowings determined by FY25 Budget set at \$20.448m. Currently drawn down \$15m in August 2024.
4. Term Deposits are included in cash on hand currently \$7.5m invested.
5. TCV Loan of \$15m biannual repayments set over 5 years with February 2025 and August 2025 repayment dates.

Loans and borrowings

Account Name \$'000	Original Loan Amount	Applicable interest rate	Current Liability	Non Current Liability	Total
Loan	\$'000		\$'000	\$'000	\$'000
TCV	15,000	4.295%	1,361	13,639	15,000
Loan Balance			1,361	13,639	15,000



Income Statement

	September 2024				YTD September 2024				Annual Total			
	Actual	Budget	\$ variance	% variance	Actual	Budget	\$ variance	% variance	Forecast	Budget	\$ variance	% variance
	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	
	25PJACT	25PJBUD			25PJACT	25PJBUD			25PJFOR	25PJBUD		
Income												
Rates - General	15,064	15,074	(11)	(0.1)%	45,384	45,223	160	0.4%	181,093	180,893	200	0.1%
Rates - Special Rates and Charges	0	105	(105)	(100.0)%	0	314	(314)	(100.0)%	1,516	1,258	258	20.5%
Statutory Fees and Fines	283	313	(31)	(9.8)%	787	940	(154)	(16.4)%	3,396	3,761	(366)	(9.7)%
User Fees	627	453	174	38.3%	1,786	1,366	421	30.8%	6,538	6,394	144	2.2%
Contributions - Cash	139	269	(130)	(48.5)%	836	757	79	10.5%	3,357	3,113	243	7.8%
Grants - Capital	2,252	1,761	491	27.9%	3,710	5,282	(1,572)	(29.8)%	20,826	21,129	(303)	(1.4)%
Grants - Operating	4,611	2,651	1,959	73.9%	25,484	7,570	17,914	236.6%	32,006	29,250	2,756	9.4%
Other Revenue	118	126	(8)	(6.2)%	424	377	47	12.5%	1,751	1,715	36	2.1%
Interest	109	200	(91)	(45.4)%	316	600	(284)	(47.3)%	1,201	2,402	(1,200)	(50.0)%
Contributions - Non Monetary Assets	0	750	(750)	(100.0)%	0	750	(750)	(100.0)%	3,000	3,000	0	0.0%
Total Income	23,202	21,703	1,499	6.9%	78,727	63,180	15,547	24.6%	254,683	252,916	1,767	0.7%
Expenses												
Employee Benefits	6,296	6,203	(93)	(1.5)%	20,076	19,633	(442)	(2.3)%	75,977	80,230	(4,253)	(5.3)%
Materials and Services	9,284	8,135	(1,149)	(14.1)%	24,060	23,752	(308)	(1.3)%	107,197	104,814	2,382	2.3%
Bad and Doubtful Debts	0	16	16	100.0%	1	16	15	94.4%	64	64	0	0.0%
Depreciation and Amortisation	3,373	3,299	(74)	(2.3)%	10,171	9,897	(274)	(2.8)%	39,586	39,586	0	0.0%
Other Expenses	1,056	1,205	148	12.3%	2,520	2,423	(96)	(4.0)%	8,848	8,906	(58)	(0.7)%
Finance Costs (Interest)	126	129	3	2.0%	298	386	89	22.9%	1,546	1,546	0	0.0%
Total Expenses	20,136	18,986	(1,150)	(6.1)%	57,125	56,108	(1,017)	(1.8)%	233,218	235,146	(1,929)	(0.8)%
Net Gain/(Loss) on Disposal	11	0	11	0.0%	96	0	96	0.0%	85	0	85	0.0%
Net Surplus/(Deficit)	3,077	2,717	360	(13.3)%	21,698	7,072	14,626	206.8%	21,550	17,769	3,781	21.3%
Operating (Underlying) Surplus/(Deficit)	850	948	(98)	10.3%	17,988	1,767	16,221	918.1%	388	(3,453)	3,841	(111.3)%



Balance Sheet

Balance Sheet - as at Sep 2024				
\$'000	Actuals YTD (Sep 2024)	Actuals YTD (Sep 2023)	Adopted Budget (to Jun 2025)	Actual (to Jun 2024)
Current Assets				
Cash and cash equivalents	19,202	63,302	78,659	17,242
Trade and other receivables	74,222	63,735	41,833	43,657
Other financial assets	7,500	7,500		7,500
Prepayment	3,350	3,300		2,018
Non-current assets classified as held for sale	3,263	3,263		3,263
Contract assets	22,310	13,461	13,970	17,104
Total current assets	129,847	154,561	134,462	90,784
Non-current assets				
Trade and other receivables	5,005	1,961	2,383	6,099
Investments in associates and joint ventures	2,924	2,613	2,550	2,924
Property, infrastructure, plant & equipment	1,613,484	1,356,233	1,429,997	1,611,462
Right-of-use assets	16,788	1,894	15,617	17,448
Intangible asset	5,768	5,792	2,840	5,625
Total non-current assets	1,643,970	1,368,492	1,453,387	1,643,558
Total assets	1,773,817	1,523,053	1,587,849	1,734,342
Current liabilities				
Trade and other payables	17,303	15,977	31,061	27,500
Contract and other liabilities	25,041	53,587	14,802	31,779
Trust funds and deposits	29,919	32,904	46,000	8,589
Provisions	17,046	16,857	15,056	16,575
Interest-bearing loans and borrowings	1,361	1,864	2,045	640
Lease liabilities	888	991	1,958	2,211
Total current liabilities	91,559	122,180	110,922	87,294
Non-current liabilities				
Provisions	8,707	8,574	8,647	8,832
Interest-bearing loans and borrowings	13,639	640	17,807	0
Lease liabilities	15,634	1,137	13,658	15,634
Total non-current liabilities	37,981	10,350	40,112	24,466
Total liabilities	129,540	132,530	151,034	111,760
Net assets	1,644,277	1,390,523	1,436,815	1,622,582
Equity				
Accumulated surplus	645,629	638,542	690,558	645,628
Reserves	976,953	746,256	746,257	976,954
Current Operating Surplus/(Deficit)	21,695	5,725	0	0
Total equity	1,644,277	1,390,523	1,436,815	1,622,582



Commentary

- Cash and cash equivalents includes Term Deposits invested of \$7.5m. Excluding these, cash on hand is \$11.7m as at 30th September 2024.
- Working Capital (Current assets - current liabilities) = \$38.3m which is a positive result ensuring that YRC can meet its current liabilities when and if they fall due.
- Interest bearing liabilities (current and non-current) is the TCV new borrowings in August 2024 of \$15m
- Lease liabilities consists of the new waste contract
- Provisions covers employee provisions such as Long Service Leave and Annual Leave.
- Property, Plant and Equipment has increase substantially from budget due to the revaluation increment that was processed in June for the Land under roads valuation. Total asset revaluation increment for FY24 was \$229.8m.

Cashflow Statement as at 30th September 2024

Statement of Cash Flows - as at Sep 2024			
\$'000	Actuals YTD (Sep 2024)	Annual Budget (to Jun 2025)	Prior year (to Jun 2024)
CASH FLOWS FROM OPERATING ACTIVITIES			
Rates and charges	34,115	182,616	157,558
Statutory fees and fines	2,634	4,141	8,738
User fees (inclusive of GST)	987	7,040	7,279
Grants - operating (inclusive of GST)	16,385	29,279	14,009
Grants - capital (inclusive of GST)	1,489	21,150	6,707
Contributions (inclusive of GST)	834	3,020	3,742
Interest received	216	2,401	3,314
Trust funds and deposits	(152)	0	3,617
Other receipts (inclusive of GST)	460	2,296	3,125
Net GST refund	3,769	15,502	17,232
Materials and Services (inclusive of GST)	(37,891)	(79,756)	(129,817)
Employee costs	(19,591)	(114,882)	(79,736)
Other payments	(2,760)	(9,781)	(11,173)
Net cash provided by operating activities	495	63,026	4,595
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, infrastructure, plant and equipment	(11,719)	(77,696)	(72,224)
Payments for intangibles	(477)		
Proceeds from sale of property, infrastructure, plant and equipment	151	0	1,134
Investments in associates			
Net cash used in investing activities	(12,045)	(77,696)	(71,090)
CASH FLOWS FROM FINANCING ACTIVITIES			
Finance costs	(74)	(672)	(176)
Proceeds from interest bearing loans and borrowings	15,000	20,448	(2,472)
Repayment of borrowings	(640)	(1,239)	0
Interest paid - lease liability	(218)	(874)	(667)
Repayment of lease liabilities	(558)	(2,577)	(2,098)
Net cash provided by (used in) financing activities	13,510	15,086	(5,413)
Net increase/(decrease) in cash and cash equivalents	1,960	416	(71,908)
Cash and cash equivalents at beginning of the financial year	24,742	78,242	96,650
Cash and cash equivalents	26,702	78,658	24,742

	Sep-24
Cash and Cash Equivalent Balance \$'000	26,702.1
Restricted cash	22,087.7
Reserve - Public Open Space	11,665.5
Reserve - Waste	197.9
Reserve - Biodiversity Offset Program	603.5
Reserve - Pandemic Recovery Reserve	800.0
Reserve - Disaster Response	300.0
Reserve - Digital Transformation	300.0
Trust Funds - Deposits, Planning, Builder etc	8,220.8
FSPL collected to pay SRO	
Unrestricted cash	4,614.4

Rates in Arrears (Includes Special Rates & Charges)

Rates Debts Outstanding ('000)		
Current Rates 23/24	147,997.0	
Current Interest	-	
Legal Costs on Current	-	147,997.0
Arrears (prior to 24/25)		
Arrears (prior to 24/25)	26,093.6	
Interest on Arrears	2,665.6	
Legal costs on Arrears	375.3	29,134.5
Total rates & charges Outstanding		177,131.5

Rate Debts outstanding

The Balance Sheet shows an amount of \$177.1m total for Receivables – Property. Including \$29.1m from prior year.



Rates outstanding comparison year on year

The level of outstanding current rates measured in real terms (+2.75% Rates Cap Increase) compared to the same period last year has increased by 3.33%

**When calculating real terms, the increases in waste service charges has not been considered, only the rate cap (increase in general rates) and the increase in waste service charges is significant enough to impact this data.*

Rates in Arrears

Rate Recovery Activity							
Rate Recovery Category	Activity	Arrears	Interest on Arrears	Legal Costs	Total O/S	Number of Assessments	Current Including Assessment
Financial Hardship	Deferment in place	6,692.1	290.9	50.8	7,033.8	879	2,094.3
	Recurring Deferment	102.5	1.3	-	103.7	17	32.5
	Deferment recently completed	435.4	66.3	7.6	509.2	50	139.1
	Defaulted conditions	412.5	77.2	5.7	495.4	43	101.9
Hardship Being Reviewed	Standard deferment being reviewed	4.0	-	-	4.0	1	2.7
	Recurring Deferment being reviewed	-	-	-	-	-	-
Payment Plans	Payment Plan in place	5,209.3	156.1	2.1	5,367.4	2,495	6,142.6
	Payment Plan in place with Credit Solutions	2,786.3	189.5	11.9	2,987.8	522	1,340.8
Receivership		121.1	33.6	0.8	155.5	17	34.0
Auction (s181)		21.9	44.6	0.5	67.0	2	0.8
Sale Pending		82.8	7.6	1.2	91.7	143	160.1
Probate Pending		17.9	2.1	0.8	20.8	14	31.3
Legal Action Avenues Exhausted		370.9	219.0	24.1	614.0	19	41.1
Legal Action Continuing		3,178.4	722.0	227.8	4,128.2	281	714.4
Legal Action Pending		8,444.5	1,314.9	249.4	10,008.7	2,121	5,569.8
Totals		27,879	3,125	583	31,587	6,604	16,405

The above table details the current status of the arrears and rate recovery methods.



The level of outstanding rate arrears measured in real terms (+2.75% Rates Cap Increase) compared to the same period last year has *increased by 16.47%*

This increase is concerning, as notices showing the overdue debts have recently been issued and show less willingness to satisfy these debts than previous years. Some action to remedy these trends;

- Legal action against 370 properties with the highest amounts of arrears will commence in October
- Ongoing legal action against 280 properties will recommence to next stages in October

Both the above actions are likely to significantly improve arrears in comparison to previous years



Rates in Arrears

The revision of Hardship applications due to expire in 2024/2025 financial year has begun. The result is likely to decrease hardships in place and increase payment plans.

Please refer to the graphs for information regarding Location categories (Hills, Urban,Valley) and the amount of assessments on the following recovery methods:

- Special Payment Arrangement
- Financial Hardship Agreement
- Legal Action Pending (For 2022/2023 outstanding rates)
- Legal Complaint Filed – With the Magistrates Court for Outstanding amounts.

